

Newsfeed No. 51

September 2023



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NSW Premier visit marks latest redevelopment milestone

Major work is now underway on the \$600 million UNSW Health Translation Hub, one of the marquee projects on the [Randwick Campus Redevelopment](#) site, complementing the broader [Randwick Health & Innovation Precinct](#).

NSW Premier Chris Minns and Member for Coogee Dr Marjorie O'Neill MP recently joined UNSW and Plenary Health consortium partners on site to mark the official start of main works construction.

The Health Translation Hub is a key outcome of the collaboration between the NSW Government and UNSW Sydney to strengthen the precinct and improve health outcomes for the community.

It will bring together researchers, clinicians, educators, industry partners and public health officials to drive excellence and support the rapid translation of innovative research and education into improved patient care and better community health outcomes.

The facility is being constructed adjacent to the new [Prince of Wales Hospital Acute Services Building](#), and will include direct connections to UNSW's Kensington campus and the

future [Sydney Children's Hospital Stage 1](#) and [Minderoo Children's Comprehensive Cancer Centre](#), enabling seamless integration with UNSW and the hospitals, and putting the precinct at the forefront of international health research and education.

NSW Premier Chris Minns said the development was an exciting example of the NSW Government partnering with industry to create better health outcomes.

"Medical research is an essential part of providing world class healthcare. This project will enable the rapid translation of research and education into improved patient care and better community health outcomes. We look forward to seeing this collaboration come to fruition," Premier Minns said.



For more information:



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Artist's impression

Reimagining health and research

With major construction now underway on the much-anticipated UNSW Health Translation Hub (HTH), the project's key partners are excited for what's to come.

UNSW's Provost Scientia Professor Vlado Perkovic said the HTH would realise the university's aspiration to improve health by working in close partnership with the leading healthcare institutions within the precinct, building on more than 60 years of partnership and teaching hospital affiliations.

"Healthcare is ripe for transformation," Professor Perkovic said.

"Through our dynamic collaborations with government, industry and leading academia, we will catalyse and drive breakthrough innovations and address our future healthcare needs."

The long-term development partnership involves the Plenary Health consortium funding, developing and operating the 35,600 square metre facility, supported by an initial 20-year commitment from UNSW to occupy 65 per cent of the available space. The remaining space will be available to industry, providing a unique

Did you know?

- ✓ Targeting a 6 Star Green Star rating, the HTH will be the first building in NSW, and only the second in Australia, to achieve such a rating under the new Green Building Council of Australia scheme.
- ✓ An expansive 2,500 square metres of north-facing open public space will be delivered as part of the project, helping create an engaging and welcoming place for staff, students, patients, industry partners and the public.

opportunity for like-minded partners to co-locate with the university and within the health precinct.

Plenary Group Managing Director Sergio Calcarao said the consortium is proud to be partnering with UNSW to deliver such an important project that merges Plenary's experience in delivering life sciences projects and precincts to help deliver brilliant health research and education outcomes.

"Our experience in delivering on the promise of complex projects here and abroad makes us ideally placed to deliver on the university's vision," Mr Calcarao said.

Construction is due to be completed in 2025.

[Learn more about the UNSW Health Translation Hub here.](#)

For more information:



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Staff leading the change

The roll-out of the Redevelopment Change Program for the Sydney Children's Hospital Stage 1 and Minderoo Children's Comprehensive Cancer Centre (SCH1/MCCCC) project is underway.

The program aims to plan and test new models of care and operating models, ensuring that staff are prepared from day one to provide the best care to patients and families when the building opens.

Priorities for the program have been established through consultation with leaders, executive staff and stakeholders. Some of the change priorities for the year include the development of new models of care for the Emergency Department, short stay unit, pharmacy suites and viewing room.

Louise O'Shannassy, Acting Project Director for SCH1/MCCCC, expressed her excitement in seeing teams come together to initiate their change planning.

"Over the past month, more than 15 working groups have been established to envision their 'future state' and how the new infrastructure will facilitate improved ways of working."

"We are working with clinical and operational staff to document the models, assess the impact of change, and establish implementation steps."

"We are constantly impressed by the level of dedication and critical thinking displayed by our teams as they navigate through the planning process."

The Change Program will continue into 2024 and then transition into the commissioning phase as we head towards project completion in 2025.



Redevelopment now a foyer feature

Complementing the new redevelopment pop-up engagement space, a dedicated redevelopment feature has recently been installed in the main entrance foyer of Sydney Children's Hospital, Randwick.

The display includes artist impressions of the future building, along with a QR code providing easy access to the project website for more information on how the much-anticipated redevelopment will enhance children's healthcare into the future. Key information will also be available throughout the life of the project via take-home printed collateral to be incorporated into the display in dedicated brochure holders.

Following the successful launch of the nearby redevelopment-themed engagement space in August (pictured below), a schedule of monthly activations is being developed by the redevelopment project team, in partnership with Sydney Children's Hospitals Foundation and hospital departments.

On Wednesday 27 September, the room will play host to the hospital's Chronic illness peer Support (ChIPS) team for the launch of their exciting new podcast!

Be sure to keep an eye out for communication of future events and activities in the space to be part of the fun.



Embracing collaboration in new ETR space

The Education, Training and Research (ETR) space within the new Prince of Wales Hospital (POWH) Acute Services Building has revolutionised desk-based working and meetings.

The shared office design has provided a modern working space that focuses on collaboration and peer engagement.

This new style of work has been embraced by clinicians who have thrived on the flexibility that the contemporary activity-based space provides.

Created to suit everyday needs, the space fosters a sense of community and peer work, which has been “key to creating the best patient outcomes” says POWH Social Worker, Sue Armstrong.

The modern office spaces and meeting rooms have created a strengthened sense of community and peer work, which Sue says can be attributed to the design of the space and how easy it is to communicate and work with each other.

The [complete list of bookable meeting rooms](#) available in the space can be found on the SESLHD Intranet.

Pictured: Sue Armstrong (right) working with a colleague in the new ETR space.



NUM Brenton Ciani (far right) and his CAU team

CAU service expanding and growing

It's been a busy four months since the Community Assessment Unit (CAU) first opened its doors in the new Acute Services Building.

Since opening, the CAU has expanded its initial inclusion scope and is accommodating a wider cohort of patients, meaning an increased level of acuity for some patients.

To refine the process of delivering care in the community, POWH community health services has joined the CAU team three times a week to prioritise patient discharge. Together, the teams discuss and make plans to accommodate person-centred needs and ensure the holistic wellbeing of each patient.

Inpatient activity continues to increase, alongside the demand for CAU involvement. Outpatient consult rooms see patients every day, ensuring the facilitation of care for a range of specialties.

CAU Nurse Unit Manager, Brenton Ciani said the patient experience in the outpatient CAU consult rooms has been very positive.

“It’s certainly an exciting space to watch as the service grows. From May to August there have been 579 inpatient admissions, and the September inpatient admission activity is looking to be even higher than previous months,” he said.

“The CAU staff are enjoying the pace and continue to work as a dynamic team, demonstrating the CORE Values in action.”

Future evaluation of the CAU service is a key priority, with the team working to ensure their service meets and prioritises patient needs.

“We’re focused on ensuring regular engagement with our community health partners and are excited to be part of the new clinical program, Community Connection and Virtual Health, at POWH. The connection to community and virtual health partners will also influence our service evaluation focus,” Brenton added.

Out and about with the redevelopment project teams...

Check out where some of our team members have been visiting recently, expanding their knowledge and spreading the word about the Randwick Campus Redevelopment projects.

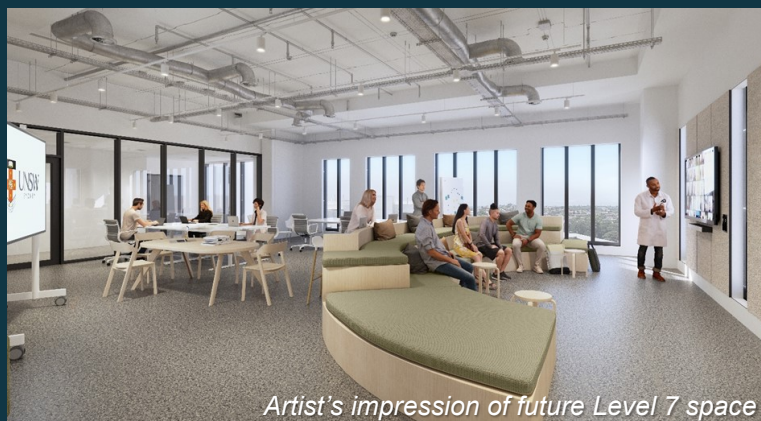


Representatives from the Randwick Campus Redevelopment team were hosted by principal builder John Holland Group in September for a tour of the busy SCH1/MCCCC construction site.

The team checked out the newly constructed truck turntable and inspected progress on suspended concrete slabs (which have progressed as high as Level 2, including two basement levels).

SCH1/MCCCC SITE FUN FACTS:

- The volume of sand removed from site to commence construction was enough to fill six Olympic swimming pools!
- The lower basement slab contained 60 tonnes of reinforcement (which is equivalent to around 10 African elephants).



UNSW's Associate Professor Arvin Damodaran (above) recently visited the University's Eastern Extension to the Acute Services Building for a tour of the future UNSW Mary-Louise McLaws Clinical Education Rooms on Level 7.

As Director of Clinical Teaching for the School of Clinical Medicine, A/Prof Damodaran has been actively involved in the design of the future space.

The clinical education rooms will support quality learning for health students in flexibly designed facilities that are directly connected to clinical care areas of the Acute Services Building.

Fit out of the UNSW Eastern Extension spaces will continue throughout 2023.

Learn more about the project [here](#).

Out and about with the redevelopment project teams...

It's been a busy month across the Randwick Campus Redevelopment projects!



Members of the SCH1/MCCCC project team (right) and UNSW representatives (below) joined the NSW Premier on the UNSW Health Translation Hub site in September, turning the sod to formally mark commencement of main works on the project.



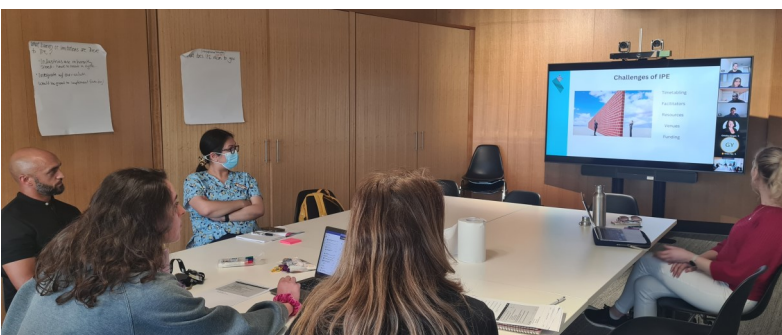
*Right from L-R:
Alex Loftus (SCHN),
Matt Vizard (HI), Louise
O'Shannassy (SCHN)
and Gavin Thompson
(HI).*

*Left from L-R: UNSW
representatives Shane
McLoughlin, Christina
Kingen, Zoe Terpening
and Alison Avery.*



Randwick Health & Innovation Precinct's Student and Early Career Reference Group recently met with RHIP's new Interprofessional Education Lead, Zoe Kumar, to discuss the benefits and challenges of learning alongside different professions.

The group agreed that being exposed early in their undergraduate curriculum to the roles and responsibilities of different health disciplines makes for a more comprehensive learning experience by reflecting real-world situations in a supported, nurturing and collaborative environment.



Construction hoarding artwork for the new UNSW Health Translation Hub project was recently installed – be sure to check it out on your next walk along High Street.



UNSW's Melinda Holcombe, External Engagement Manager for the Faculty of Arts, Design & Architecture, jumped for joy with excitement when she walked by the new imagery!



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Faces of the Precinct: Keith Donnelly, founder of Keith's Closet

Providing dignity to society's most vulnerable

Meet **Keith Donnelly**, Founder and Director of [Keith's Closet](#). You've likely seen his van parked around the [Randwick Health & Innovation Precinct](#) (RHIP).

In 2019, Keith had an innovative idea to transform seclusion rooms on the Randwick Hospitals Campus into a boutique-style walk-in wardrobe that provides new and high-end second-hand quality clothing, toiletries and accessories for patients admitted to the mental health service.

Several years later, Keith and his growing team have gone on to improve quality of life for thousands of individuals affected by mental illness, during times when they need it most.

"As a Clinical Nurse Specialist and Community Mental Health Case Manager, I noticed that many patients accessing our services arrived at the hospital with just the clothes on their backs with limited access to alternative clothing, toiletries and essential items. I observed a lack of self-care and purpose among our vulnerable clients," Keith said.

"I wanted to create an initiative which ensures that all mental health patients had access to good quality clothing in times of need, whether they were in the admission unit or out in the community."



To achieve this, he proposed transforming a seclusion room in the [Kiloh Centre](#) into a walk-in wardrobe, complete with a fitting room to provide a relaxed and dignified environment for clients.

After extensive planning and discussions with the Executive Team of SESLHD Mental Health Service and Prince of Wales Hospital, Keith's Closet officially opened in January 2019. Check out the [before and after images](#).

"We want our clients to 'look good and feel good', boosting their confidence and self-esteem – and most importantly – preserving their dignity and hope. In a way, it's therapeutic for them."

"This initiative has been highly successful in promoting better outcomes for the patients and has helped clinicians build rapport with their patients, leading to more effective treatment."

Keith and his team also operate an outreach program, providing all the items available at the Closet, as well as homewares like beds, sofas and electrical appliances to those in need.

"The clothes and furniture that have kindly been donated are not only helping those in need, but by repurposing these items, they avoid going into landfill – making the process more sustainable."

To date, Keith's Closet has supported more than 3,000 people in mental health services – and several weeks ago, they opened their second Closet at St Vincent's Hospital, Darlinghurst.

"My aspiration is to expand the Keith's Closet initiative across the South Eastern Sydney Local Health District and beyond," he said.

Visit www.keithscloset.org to learn more about Keith's journey and how you can get involved.



Learn more about RHIP's partners, purpose and impact at rhip.org.au, and if you haven't already, follow RHIP on [LinkedIn](#), [Twitter](#), and [YouTube](#) to keep up to date with what's happening across the Precinct.